

JASDAQ Code:8909

# Shinoken Group Co., Ltd. President Director and CEO Hideaki Shinohara

# **Company Overview** FY2017.12

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# **Business Segments**

### and

### **Main Subsidiaries**

#### Real Estate Management Related Business

Rental Management Condominium Management Guarantee of Rent etc. Small-amount Short-term insurance

Shinoken Facilities

Shinoken Amenity

Mansion Life

**Shinoken Communications** 

JICC SSI (50%)

#### General Contractor Business

Contracts for Corporate, Individual and Government related customers and Shinoken

Ogawa Construction

Ogawa Building

#### Real Estate Sales Business

**Apartment Sales / Condominium Sales** 

Shinoken Produce

Shinoken Harmony

#### **Listed Affiliated Companies**

Properst (19.4%)

JASDAQ: Stock Code 3236

Something HD(21.2%)
JASDAQ: Stock Code 1408

#### 【Established】

June 5, 1990

#### [ Capital ]

JPY 1,055.62 million (As of Dec 31, 2017)

#### 【 Headquarters 】

1-1-1 Tenjin, Chuo-ku, Fukuoka-shi (Building Name: Acros Fukuoka)

#### [ Number of Employees ]

866 (Entire Group as of As of Dec 31, 2017)

#### [ Locations ]

Domestic: Tokyo, Fukuoka, Nagoya, Osaka, Sendai and Sapporo Overseas: Hong Kong, Shanghai, Singapore and Indonesia

#### **Other Business**

#### **Overseas business**

SKG INVEST ASIA (HONG KONG)

SHINOKEN REAL ESTATE (SHANGHAI)

PT. Shinoken Development (Indonesia)

Shinoken & Hecks Pte. Ltd. (Singapore)(34%)

OGAWA Construction Rep Office (Indonesia)

### **Elderly Care Business**

Possess & Run Serviced Housing for the Elderly Day Service / Group Home

Shinoken Wellness

Friend

Apple Care

25

Companies

### **Energy Business**

**Shinoken Group** 

(Holding Company)

**Retail of LP Gas / Electricity** 

SK Energy (Fukuoka)

SK Energy Nagoya

SK Energy Tokyo

SK Energy Sendai

SK Energy Osaka



# **Consolidated Result Highlights**

- Exceeded ¥100 Billion Net Sales, ¥10 Billion Ordinary Income
- 8th consecutive year of Growth in Sales and Profit
- 6th consecutive year of Record High Profit

### **Net Sales**

FY2017.12 Result

¥ 105,936 Mil

(Forecast : 105,000 Mil) Yoy**130.3%** 

### **Operating Income**

FY2017.12 Result

¥ 12,920 Mil

(Forecast : 11,700 Mil) Yoy **122.2%** 

### **Ordinary Income**

¥ 12,201 Mil

FY2017.12 Result

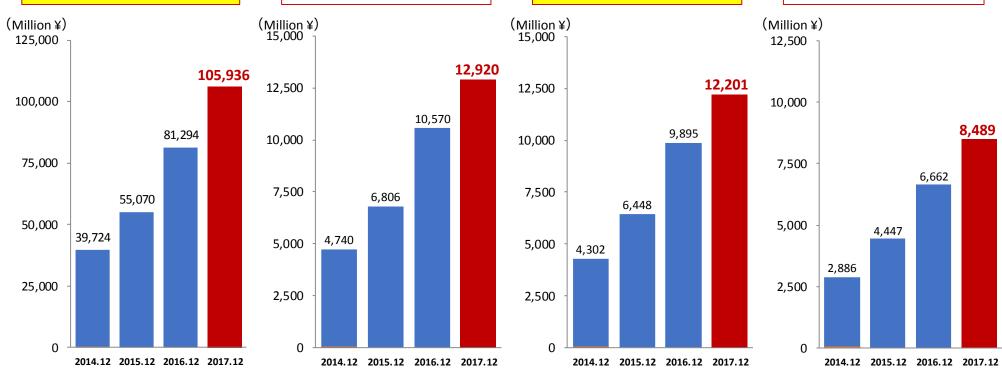
(Forecast : 11,000 Mil) yoy123.3%

# Profit Attributable To Owners of Parent

FY2017.12 Result

¥ 8,489 Mil

(Forecast : 7,800 Mil)





# **Balance Sheet Highlights**

**Assets** 

Liabilities

**Net Assets** 

¥ 90,972 Mil

from end of FY2017.12

¥ 64,582 Mil ¥ **18,699** Mil Increase

¥ **10,857** Mil Increase from end of FY2017.12

¥ 26,390 Mil

¥ 7,841 Mil Increase from end of FY2017.12

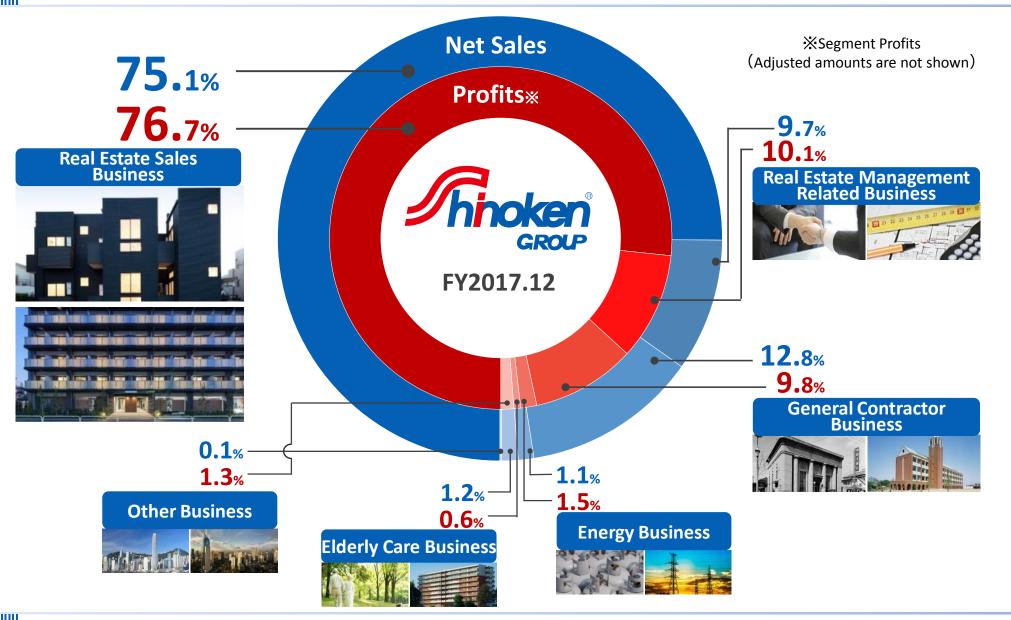
(JPY Million)

	Previous Fiscal Year (2016.12.31)	Current Fiscal Year (2017.12.31)	Comparison
Cash and Deposits	13,524	23,502	9,978
Real Estate for Sale	26,624	28,631	2,007
Costs on Real Eestate Business	15,336	19,285	3,949
Other Inventories	6	21	14
Property, plant and equipment	6,143	6,881	738
Other Assets	10,638	12,649	2,011
otal Assets	72,273	90,972	18,699
Current portion of bonds	434	925	491
Short-term Loans Payable	15,908	23,611	7,702
Bonds	1,596	1,585	<b>▲ 11</b>
Long-term Loans Payable	20,024	22,400	2,375
Total of Liabilities with interest	37,962	48,521	10,558
Other Liabilities	15,761	16,060	316
otal Liabilities	53,724	64,582	10,857
otal Net Assets	18,548	26,390	7,841
otal Liabilities and Net Assets	72,273	90,972	18,699
Capital adequacy ratio	25.6%	29.0%	3.4pt

★ Figures less than JPY 1 Million are rounded down in the (JPY Million) section.



# Ratios for each Business segments in the Consolidated Result



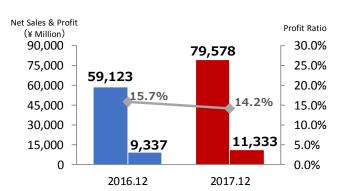


# **Business Segment Result Highlights**

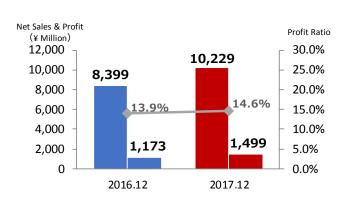
Real Estate Sales Business Real Estate Management Related Business

General Contractor Business

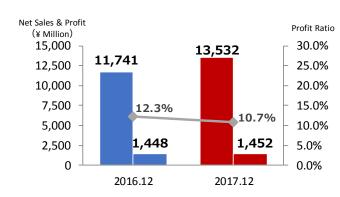
#### **Growth in both Sales and Profit**



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#### **Growth in both Sales and Profit**

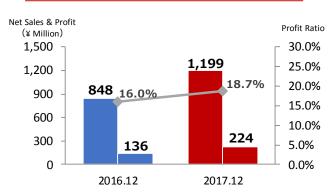


**Energy Business** 

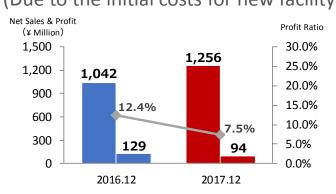
### **Elderly Care Business**

#### **Other Business**

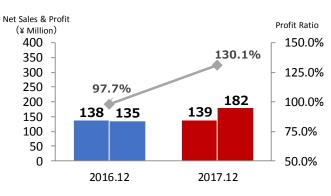
### **Growth in both Sales and Profit**



# **Growth in Sales, Decrease in Profit** (Due to the initial costs for new facility)



### **Growth in both Sales and Profit**





# **Apartments that Shinoken Provides** (1)

### Basic Philosophy: For office workers to achieve land through usage of rent income

Areas that can achieve Continuous High Occupancy = Steady Rent Income



Within 10 minutes walking distance from a train station

Single household population shows a growth trend
Still more land that can be cultivated



Purchase and hold prime condition land, and sell together with the Apartment building





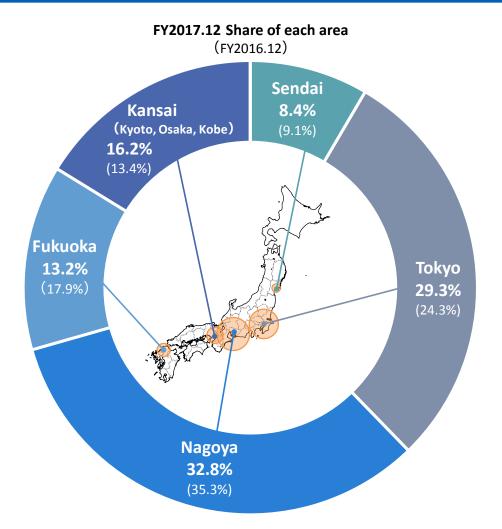


# **Apartments that Shinoken Provides** 2



Both New Standard "BRICK" & New Standard "PLATFORM" won the award for Design, Functionality and Concept









#### Real Estate Sales Business

# **Condominiums that Shinoken provides**























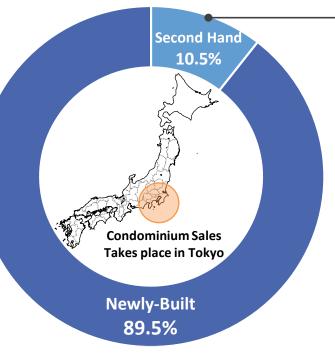
Purchasing decent land within the Capital area,
Planning and Developing Condominiums for single households

Since Condominiums are relatively lower price than Apartments, they work as introductory products for the investors.

FY2017.12 Condominium Sales
Newly Built and Second Hand

[Our new strategy in Minato, Chiyoda, Chuo wards, etc.]

Renovation × Condominium







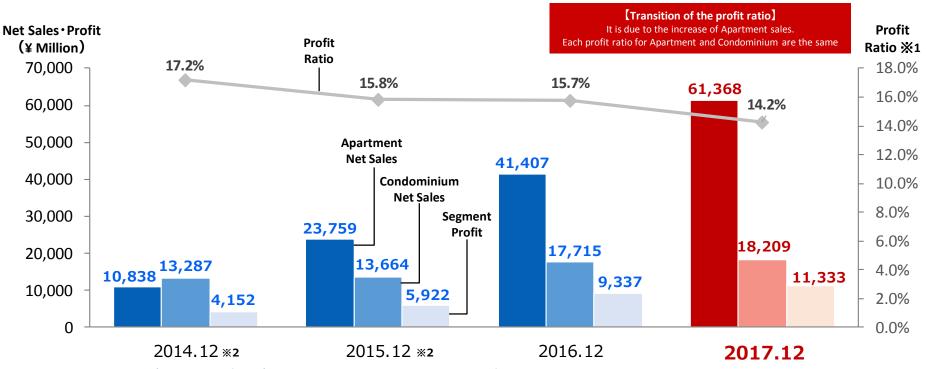






# **Results for Apartments and Condominiums**

Apartment: Steadily growing, under our policy to continuously boost new sales Condominium: Moving as planned, under our policy to keep annual sales at a certain level



💥 2 : Due to our recent changed of Segment classification, Net Sales and Segment Profit for 14/12 and 15/12 are based on Rough Estimate.

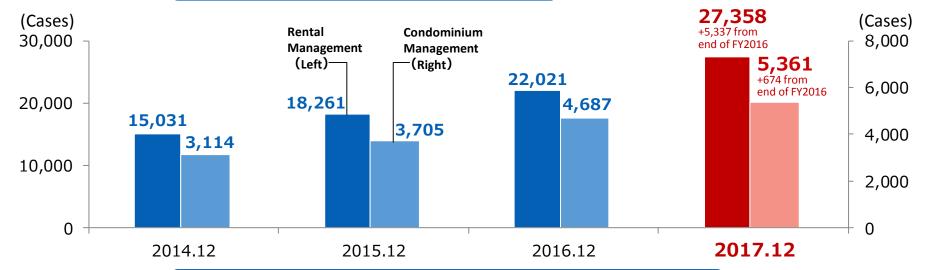
#### Order Backlog: Continuously adding up as potential sales within FY 2018 or further future

	FY2016.12 Result	FY2017.12 Result	YoY
Apartments	¥ 51,160 Mil	¥ 56,115 Mil	109.6%
Condominiums	¥ 2,999 Mil	¥ 1,706 Mil	56.8%



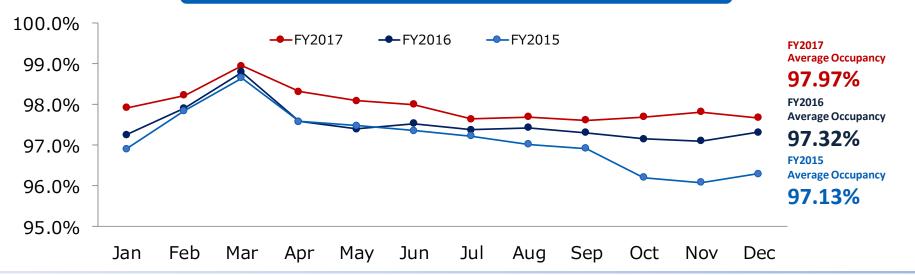
# [Rental Management / Condominium Management]





### **(Occupancy Rate)**

### Nearly 98%, Including the rooms from our Establishment era

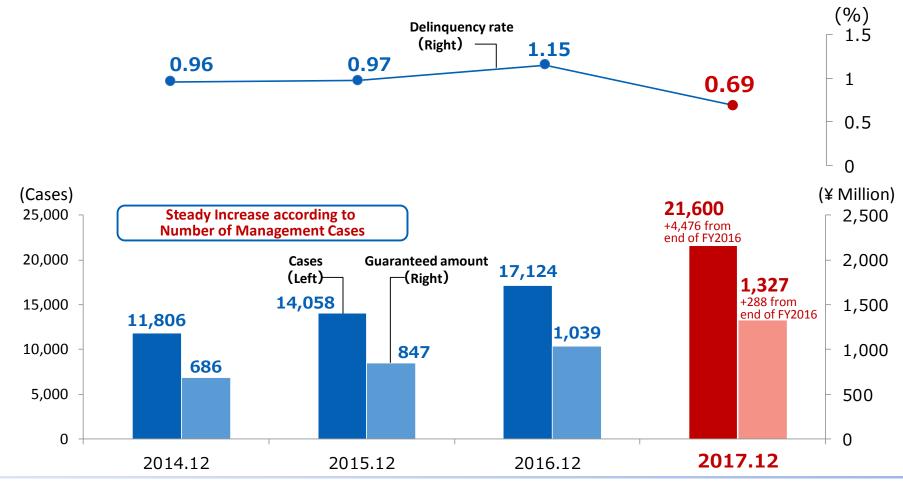




# **[Guarantee of Rent etc.]**

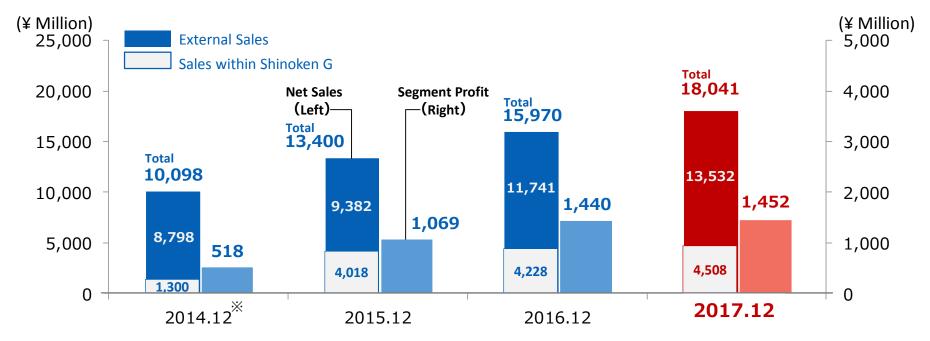
**Providing support for both Owner and Residence in case of payment delinquencies** 

Achieving new customers and higher collection rate, by service improvement ans expansion.



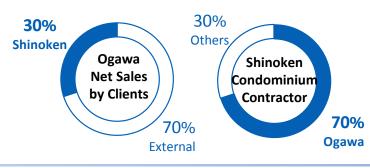


# "OGAWA Construction" established 1909. Continuously making good progress in achieving construction orders from new customers, Including corporate/individual/government agencies due to strengthening of sales activities.



#### Order Backlog: Expected to be recorded as Net Sales within FY2017.12 or after

	2016.12 Result	2017.12 Result	YoY
Order Backlog	¥ 9,266 Mil	¥ 11,535 Mil	124.4%



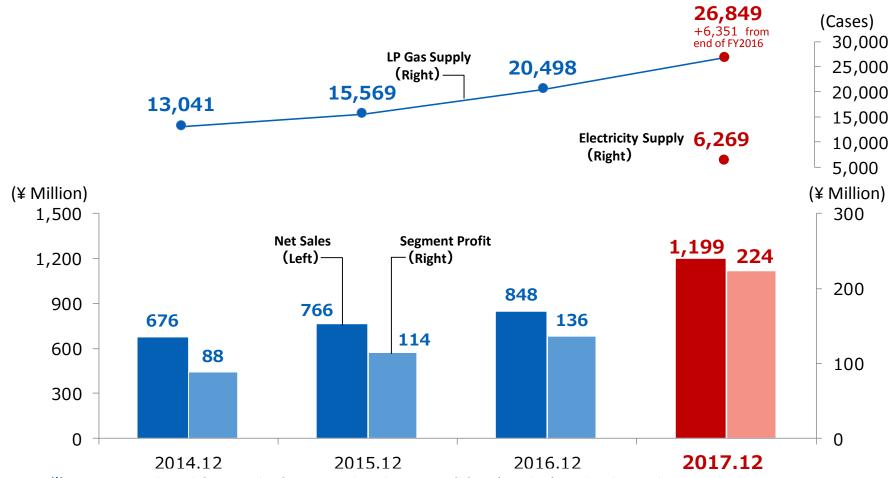


# LP Gas Supply and Retail of Electricity

For Apartments / Condominiums sold by Shinoken. Retail of Electricity started in Apr. 2017

Selling LP Gas and Electricity as a package will simplify procedures, lower costs, thus be the benefit of the residents.

Increased value will ultimately be the benefit of the owners.







# Ju-Life Plan

Providing a solution for "Aging Population" and "Room Vacancies"

Practical usage of vacant rooms in existing Apartments/Condominiums originally aimed for younger users

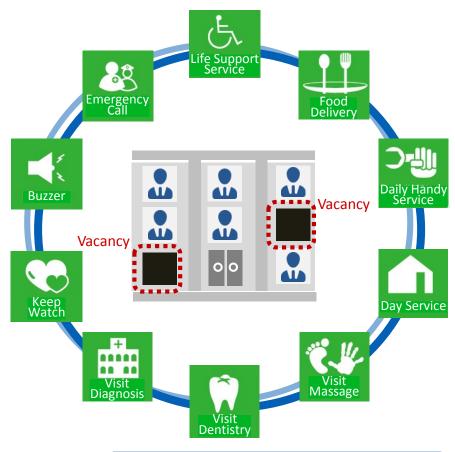
Homes possible to be provided with safety and low price for elderly people to rent, by coordinating with caretaking/medical/catering vendors etc.













Operator handles 24H 365Days under thoroughly organized care system



### **Housing with Services for the Elderly**

Own and run **3 facilities with a total of 302 rooms** in Tokyo and Fukuoka

### Day Service and Home Help, Care Management

Own and run 2 facilities in Tokyo and Fukuoka

Providing Visit care and Home care service.

#### **Housing with Services for the Elderly**

Fukuoka City (Higashi-ku)

Ju-Life Aqua-Villa Kashiihama



#### Day Service Home Help, Care Management

Fukuoka Prefecture (Kasuya-gun)



**Housing with Services for the Elderly** 

Tokyo (Itabashi-ku)
Ju-Life Tokiwadai



Acquired No.1 Ranking Among Popular Facilities in "Home's Care",
Japan's Largest Portal Site

# Housing with Services for the Elderly 302 rooms

Occupancy (As of Dec.31, 2017)

**97.6%** (Actual)

**99.6%** (Applied)

#### **Housing with Services for the Elderly**

Tokyo (Itabashi-ku)
Ju-Life Takashimnadaira



First Tokyo Promotional Business "Housing with Services for the Elderly with Secure Medical / Longterm Care Services" in Itabashi-ku

Day Service Home Help, Care Management

**Applife Takashimadaira** 



Same Building as Ju-Life Takashimadaira



# **Group Home and Multifunctional Small Group Home**

### **Group Home**

Own and run **7 facilities with a total of 144 rooms** in Tokyo, Osaka and Fukuoka

### **Multifunctional Small Group Home**

Own and run 2 facilities in Osaka and Fukuoka

#### **Total 144 rooms**

Occupancy (As of Dec.31, 2017)

**97.9%** (Actual)

#### **Group Home**

Multifunctional Small Group Home



Fukuoka City Friend Kasumigaoka

#### **Group Home**



Tokyo (Itabashi-ku) Friend Takashimadaira

#### **Group Home**



Higashiosaka City Friend Higashiosaka

#### **Group Home**



Osaka City (Nishinari-ku) Friend Tengachaya

#### **Group Home**



Osaka City (Tennoji-ku) Friend Tennoji

#### **Group Home**



Osaka City (Tennoji-ku) Friend Fudegasaki

#### **Group Home**

**Multifunctional Small Group Home** 



Osaka City (Chuo-ku)
Friend Osaka Chuo



### **Overseas Business**

**China and Singapore : Real Estate / Rental Brokerage** 

**Indonesia: Construction and Real Estate Development** 

### Singapore

#### **Real Estate / Rental Brokerage**

#### Shinoken & Hecks

- •Real Estate / Rental Brokerage
- •Rental brokerage for Japanese expats
- Real Estate sales for local wealthy consumers







#### Real Estate / Rental Brokerage

#### **SHINOKEN REAL ESTATE (SHANGHAI)**

- Rental brokerage for Japanese expats
- Real Estate sales for local wealthy consumers



### **Indonesia**

#### **Construction**

**OGAWA Construction Rep Office** 

- Advisary to Local General Contractors
- •JO for Government/Private projects

#### **Real Estate Development, Planning, Sales**

PT. Shinoken Development Indonesia

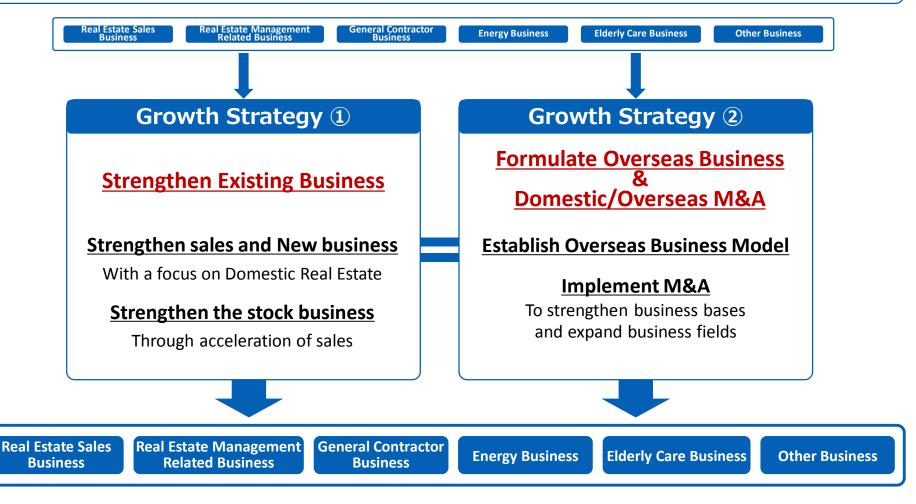
Apartment Development





# **Growth Strategy**

**Expanding business proactively with two growth strategies as pillars Thus further strengthening business bases** 



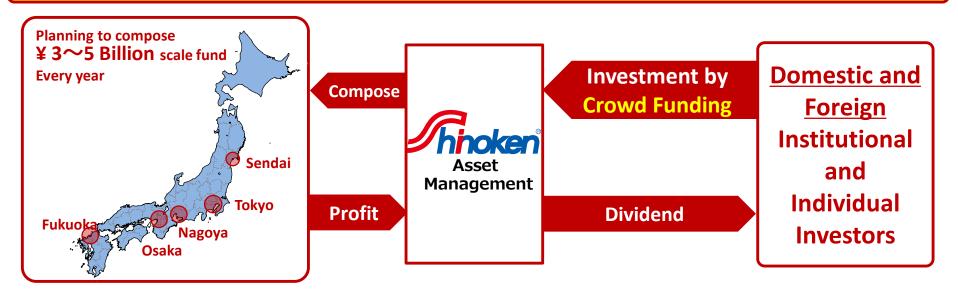


# Growth Strategy Real Estate Fund Shinoken Asset Managemen

20 of our "Harmony Terrace" Apartments in central Tokyo, with the scale of ¥ 3 Billion



# **Further acceleration in our Existing Business Areas**







# Growth Strategy<sup>2</sup> Formulate Overseas Business ∼Indonesia∼

### Office set up in "Wisma 46", the landmark building in Central Jakarta







# **Growth Strategy** Formulate Overseas Business ~Indonesia~



Localizing Shinoken's apartment brand "Harmony Terrace" to Indonesia

Project #1 Conceptual drawing









Project #1 Construction Site







Project #2 Conceptual drawing





Project #3 Conceptual drawing



Project #4 Land



Project #5 Land





# Growth Strategy **②** Formulate Overseas Business **∼**Indonesia **∼**

Acquiring our business partner contractor "Mustika"

Mustika holds experience in Infrastructure related projects, business with Japanese companies, and will aim to obtain more new project orders in the growing Indonesian market of 260 million population

### **Highway Construction**





#### **Power Plant Construction**















# Accelerating our Indonesian Business by acquiring Mustika

**Developing an Integrated system** from Development to Construction within the central Jakarta Area

Formulating the same Stock Business Structure as in Japan

**Purchasing Land** 



Construction



**Completion / Handover** 



Management Leasing Follow-up

Developing a primary source of revenue in the highly growing **Indonesian Market** 



# **New 3-year Business Forecast**

Through our careful examination of the Business environment, and our forecast of continuous positive growth trend in our business, we have revised our medium term business plan and set a new 3-year Business Forecast

### FY2017.12

### **[Consolidated Net Sales]**

Plan: ¥ 105,000 міІ

⇒Result: ¥ 105,936 Mil

⇒<u>100.8% Achievement</u>

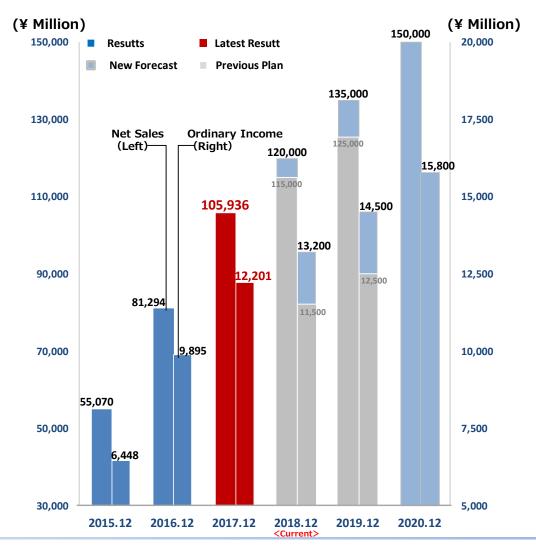
### **Consolidated Ordinary Income**

Plan: ¥ 10,500 Mil

⇒ Result: ¥ 12,201 Mil ⇒116.2% Achievement

### **Further Goals to Achieve**

- 1 Net Income over ¥ 10,000 Mil
- ②Capital Adequacy Ratio over 40%
- ③Virtually Debt-Free Management





# **Establishing Tokyo Head Office and office transfer**

Changing our "Tokyo Office" to "Tokyo Head Office", Initiating double Head Office system and Office transfer to "Nippon Life Hamamatsucho Crea Tower" 20th floor



### **Purpose**

Further business expansion in the capital area

Strengthening the force of Sales, Gathering/Dispatching information, IR activities

**Obtaining a wide range of employees** 



Conceptual drawing (Outer North-West Corner)



# **Shareholder Returns**



### **Ordinary Dividends**

Mid-term ¥30.00 Term-end ¥30.00

**Total ¥60.00** 

### **Special Dividends**

Special Dividends  $\pm 6.00$  or  $\pm 12.00$ 

#### **Ordinary Income in FY2018.12**

Initial Forecast: \$13,200 MilIf Over \$14,520 Mil (10% increase): \$46.00 If Over (20% increase): \$42.00 Mil

FY2018.12

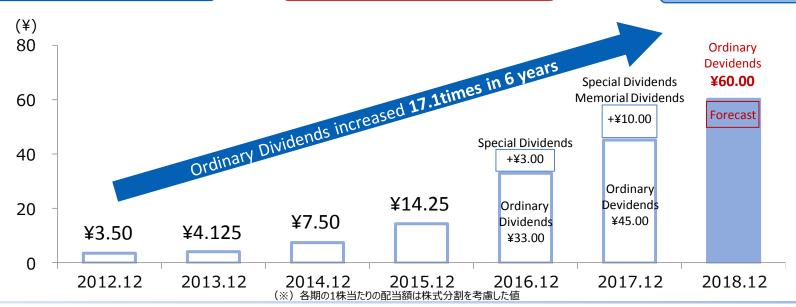
¥60.00

or

¥66.00

or

¥72.00





# **Reference Materials**



### Reference Materials: Small-amount Short-term Insurance

### **JICC SSI (Small-amount Short-term Insurance)**

For Residents to "Live in their Rooms without worries"

Developed Original products (First in Japan) for the Residents and started selling them in Jul. 2014.

#### **Solitary Death Insurance**

Covers expenses for: Repairs and cleaning of stains/soiled interiors in order to return the room

to its original state

#### **Stalker Expense Insurance**

Covers expenses for: Necessary costs upon dealing with stalkers; such as Cameras (to provide proof) or lawyer fees etc.

#### **Pet Expense Insurance**

Covers expenses for:
Expenses for Pet hotels or other
expenses related to the death or
injury and damage of/caused by a pet

#### **Home Helper Expense Insurance**

Covers expenses for: Expenses for home helpers to temporarily come and assist with house work when necessary

For Owners to "Rent out their Rooms without worries"

Developed Original product "Rent management support insurance" and started selling it from Sep. 2015

#### **Insurance for Restoration**

**Covers expenses for:** 

Restoring the state of the Room to its original condition

- Cleaning / deodorizing,
- Maintenance
- Cleaning up of mementos of the deceased after "Becoming a property that experienced an accident"

Limit of the amount to be paid:

6 Months worth of rent

#### Loss Insurance for Rental Income, etc.

Covers expenses for:

- Loss of rental income
- •Costs for taking care of soiled parts that occur from "Becoming a property that experienced an accident"

Limit of the amount to be paid:

30% of 3 years (36 months) worth of rent

XActual compensation: 10.8 months worth of rent



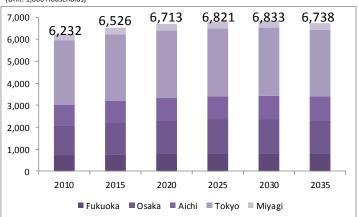
### Reference Materials: Business Environment

#### **[Real Estate Sales Business]**

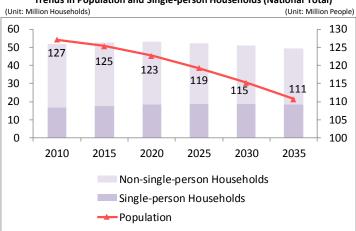
Expecting continuous [Stable Occupancy] [Investment Demands]

Numbers of single households show an upward trend in the 5 areas where Shinoken operates.⇒Positive factor upon making decisions for Real Estate Investments

Trends in Single-person Households (The Main Target of Shinoken)



Trends in Population and Single-person Households (National Total)



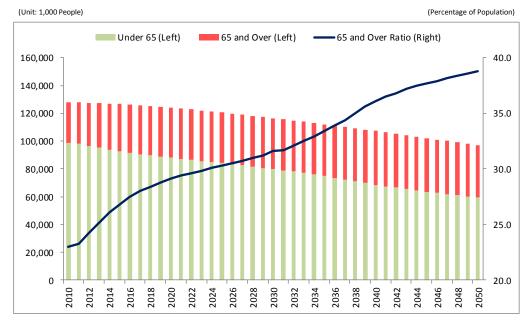
#### **(Elderly Care Business)**

Long-Term demand expected until the middle of this century and beyond

Population of Elderlies over age 65 is forecasted to increase until it reaches 38.782 Million in 2042, and decrease from then on

Ratio of Elderlies is forecasted to increase every year until 2050, reaching 38.8% in 2050

#### Projections for Trends in the Population Ratio of the Elderly (65 and Over) in Japan





# **DISCLAIMER**

This document includes estimations that are based on presumptions, forecasts and plans concerning the future of Shinoken business using March 3, 2018 as the date of reference. Thus, actual business results may greatly differ from any estimations contained herein due to a variety of unforeseen reasons and circumstances such as economic trends and the changing states of business environments.

# For Inquiries Please Contact Investor Relations

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