## **Company profile**

For the 2nd quarter of financial year ended December 31st 2014

Shinoken Group Co.,Ltd. CEO Hideaki Shinohara



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# 2nd quarter of FY2014 Overview of consolidated financial result

#### 2<sup>nd</sup> quarter of FY2014 Highlight of consolidated result

- Operating profit JPY2,792 Million (Year-on-year rate 60.2% increase)
   Ordinary profit JPY2,612 Million (Year-on-year rate 56.1% increase)
   Net income JPY1,650 Million (Year-on-year rate 40.8% increase)
  - ⇒ As 2<sup>nd</sup> quarter result, the above earning is the **highest profit** earned by the company since its incorporation.
- Excellent condition of real estate sales business
  - Sales of apartments: 78 buildings, contracted but not handover yet: 181 buildings (Compared to the same period of the previous year, sales of apartment 80 buildings, contracted but not handover yet: 120 buildings)
  - Sales of condominiums: 318 units, contracted but not handover yet: 66 units (Compared to the same period of the previous year, sales of condominiums: 310 units, contracted but not handover yet: 63 units)
  - ⇒ Sales of condominiums show the **highest sales performance** since incorporation as a quarter result



#### Overview of consolidated income statement

(Unit: JPY Million)

Accounting subject/FY	2nd quarter of FY2013	2nd quarter of FY2014	Change	FY2014 entire FY (Estimate)
Net sales	14,389	20,254	5,865	35,000
Cost of sales	11,077	15,185	4,108	28,000
Gross profit	3,311	5,068	1,757	7,000
Gross profit ratio	23.0%	25.0%	2.0%	20.0%
Selling, general and administrative expenses	1,569	2,275	706	3,700
Operating income	1,742	2,792	1,050	3,300
Operating income ratio	12.1%	13.8%	1.7%	9.4%
Ordinary income	1,672	2,612	940	3,100
Ordinary income ratio	11.6%	12.9%	1.3%	8.9%
Net income	1,172	1,650	478	2,100
Net income ratio	8.1%	8.1%	0.0%	6.0%
Significant in	ncrease due to selli	ing well		

■ Increase in both of operating income ratio and ordinary income ratio, and earning capacity has risen.



#### Overview of consolidated balance sheet

(Unit: JPY Million)

		(01110.31 1 1411111011)	
Accounting subject/FY	As of 2nd quarter of FY2013	As of 2nd quarter of FY2014	Change
Cash and deposits	3,338	8,287	4,949
Accounts receivable from real estate business	254	120	Δ 134
Operating loan	823	612	△ 211
Real estate for sale	3,233	6,822	3,589
Costs on real estate business	4,188	6,621	2,433
Property, plant and equipment	3,027	4,749	1,722
Total assets	17,219	32,434	15,215
Accounts payable for real estate business	1,145	2,144	999
Short-term loans payable	5,119	7,561	2,442
Long-term loans payable	4,100	11,160	7,060
Total liabilities	12,472	25,707	13,235
Net assets	4,746	6,727	1,981
Total liabilities and net assets	17,219	32,434	15,215
Equity ratio	24.5%	20.7%	-3.8%

■ Due to deriving stable profits, net assets have increased by JPY 2 billion as compared to 2<sup>nd</sup> quarter of FY2013.



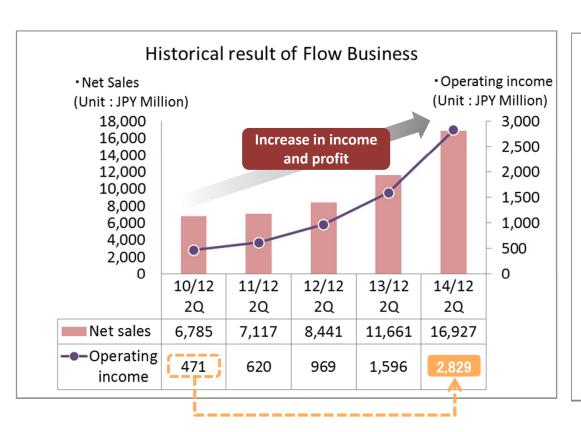
### Overview of each segment

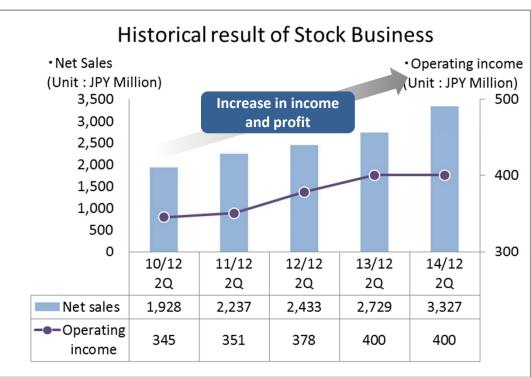
									(Ur	nit : JPY Million)
						Segment	Subject / FY	2nd quarter of FY2013	2nd quarter of FY2014	Change
Ŀ	Total of Flow	Business	(Ur	nit : JPY Million)		Sales of  (1) apartment	Net sales	4,453	4,768	315
	Accounting subject/FY	2nd quarter of FY2013	2nd quarter of FY2014	Change		business	Operating income	411	448	37
	Net sales	11,660	16,927	5,266	33	Sales of	Net sales	7,207	8,239	1,032
	Operating	·		·		② condominium business	Operating income	1,185	2,066	881
	income	1,596	2,829	1,233		General ③ contractor	Net sales	_	3,918	_
	Operating	13.7%	16.7%	3.0%			Operating income	-	3,918	_
	income ratio					business	C persuas morning	_	214	_
	Total of Stack	k Business	(1.1	:- IDV NA:II: \						
	Total of Stock			nit : JPY Million)		Property	Net sales	2,270	2,621	350
	Accounting	2nd quarter of FY2013	2nd quarter of FY2014	Change		4 management business	Operating income	271	281	10
	subject/FY				ч	Finance and		444	224	110
	Net sales	2,728	3,326	598	4	5 guarantee	Net sales	114	224	110
	Operating income	400	400	0		business	Operating income	84	88	4
	Operating	14.7%	12.0%	-2.6%		Other	Net sales	343	480	137
	income ratio	14.770	12.0%	-2.0%		6 businesses	Operating income	44	29	Δ 14

<sup>※</sup> Other businesses are LP gas supply business and long-term care business, etc.



#### Historical business result for each segment <Flow and Stock Business>





Operating income indicates that it has increased 6 folds since 4 years ago

 $\times$  the above comparisons are the results of 2<sup>nd</sup> quarter of each financial year.



#### Order and sales situation on Flow Business

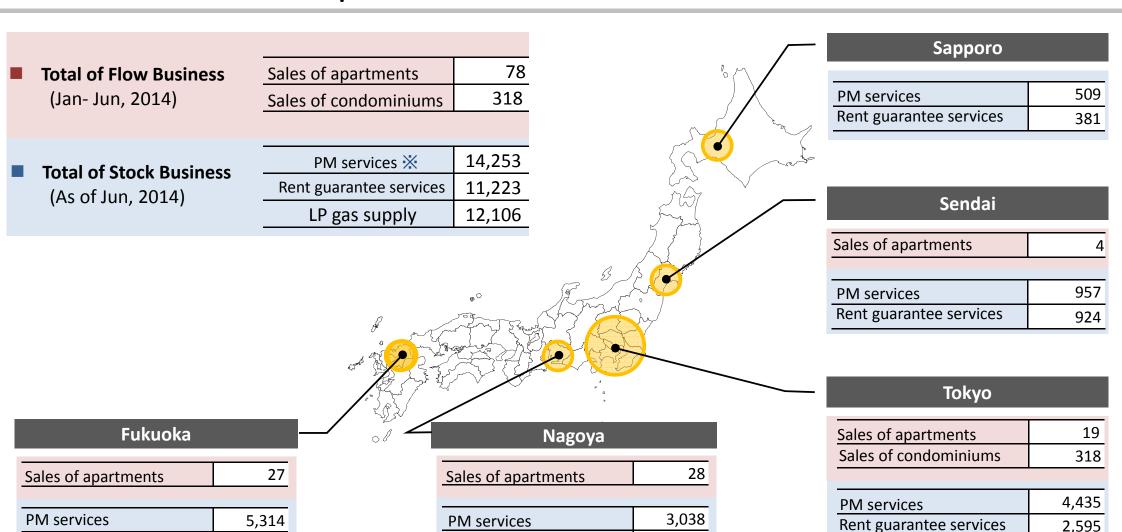
Item/i	Item/FY		2nd quarter of FY2013			uarter of FY20	14	Change		
		Sales	Backlog of order	Total	Sales	Backlog of order	Total	Sales	Backlog of order	Total
Sales of apartments	(Building)	80	120	200	78	181	259	Δ2	61	59
Sales of condominiums	(Unit)	310	63	373	318	66	384	8	3	11
										$\top$
Itam/I	State of progress									
Item/I	- <b>Υ</b>	FY20	14 Full year pla	an <mark>i</mark>	As of 2nd	d quarter of FY	′2014	Progress ※		<b>†</b>
Sales of apartments (Building		240			259			Achieved	Increase in bot sales of	
Sales of condominiums	(Unit)		530			384		146	apartme condomi	

- Achieved the FY 2014 full year plan for sales of apartment business
- Exceeded the same period of the previous year for sales of condominium business

Progress = FY2014 full year plan - (Sales till 2<sup>nd</sup> quarter of FY2014 + Backlog of order as of 2<sup>nd</sup> quarter of FY2014)
Backlog of order means that buyers have contracted for purchase but not handover yet



#### Overview of sales performance



XSales of apartments and condominiums are the actual number of completion of handover

2,655

3,292

PM services stand for property management services

Rent guarantee services

LP gas supply



LP gas supply

2,595

2,183

4,668

6,631

Rent guarantee services

LP gas supply

# 2. Business profile

#### Company overview

Company name
Shinoken Group Co.,Ltd.

■ CEO & President Hideaki Shinohara

Head office Across Fukuoka Bldg., 1-1 Tenjin 1-Chome, Chuo-ku, Fukuoka

■ Employees 386 (Group, as of 30 June 2014)

■ **Business** Sales of apartment, sales of condominium, general contractor, property

management, finance and guarantee, long-term care business,

other businesses

Main office Tokyo, Fukuoka, Nagoya, Sendai, Sapporo, Shanghai

**■ Founded** 5 June, 1990

■ **Trading market** Tokyo stock exchange JASDAQ 8909

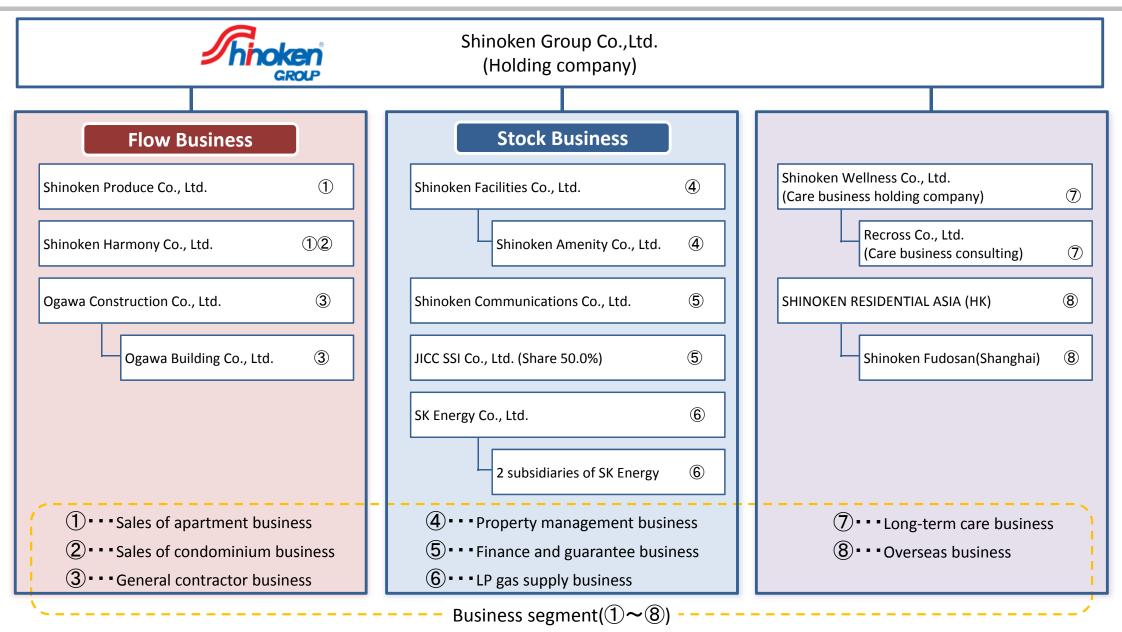
■ Capital JPY1,011 Million

■ Affiliated companies Shinoken Produce Co., Ltd. Shinoken Harmony Co., Ltd.

Shinoken Facilities Co., Ltd. Shinoken Communications Co., Ltd.

SK Energy Co., Ltd. Ogawa Construction Co., Ltd.

#### Organization chart

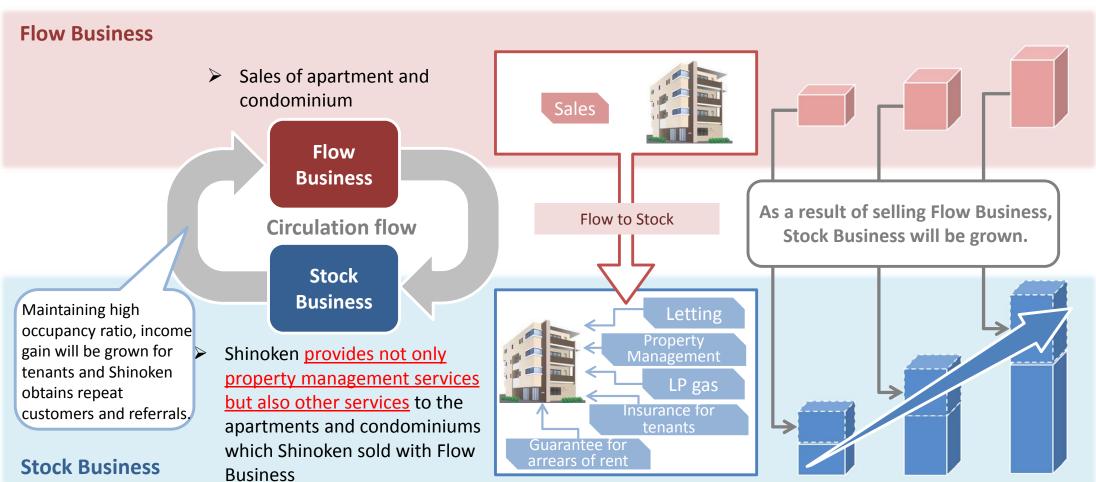


#### Value chain of Shinoken Group

- Main business of Shinoken consist of 「Flow Business」 and 「Stock Business」
- Shinoken has build the strong value chain with the circulation of 「Flow Business」and 「Stock Business」

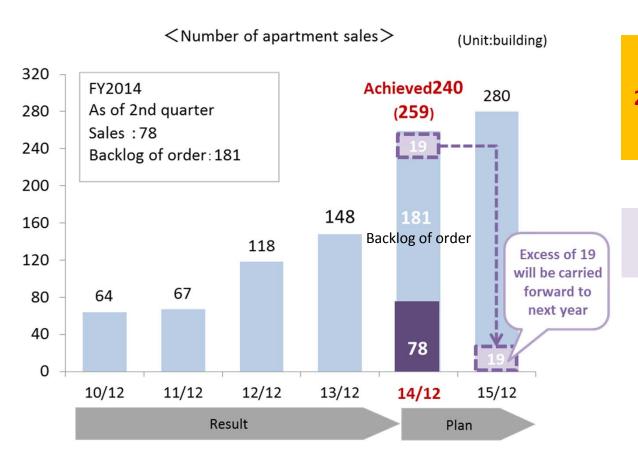
#### [Value chain of Shinoken Group]

X-year X+1-year X+2-year
Dec 31 Dec 31 Dec 31



### Flow Business < Sales of apartment business >

■ Achieved the FY 2014 full year plan (240 building) for sales of apartment business as of 2<sup>nd</sup> quarter of FY2014



As of 2<sup>nd</sup> quarter of FY 2014, 240 building sales of full year plan have been achieved

Actual sales 259 building

■ Full year plan for FY2014:240 building

As of 2<sup>nd</sup> quarter of FY2014, breakdown of 259 building

•Sales: 78 building

Backlog of order: 181 building

**X**Backlog of order means that buyers have contracted for purchase but have not handover yet

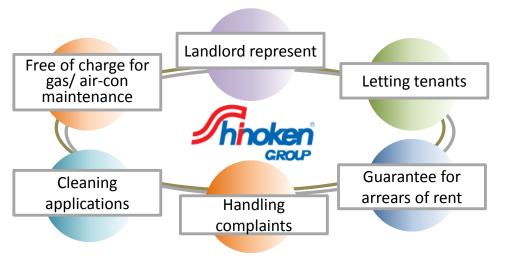


### Flow Business < Sales of apartment business >

#### Strength of Shinoken's apartment management

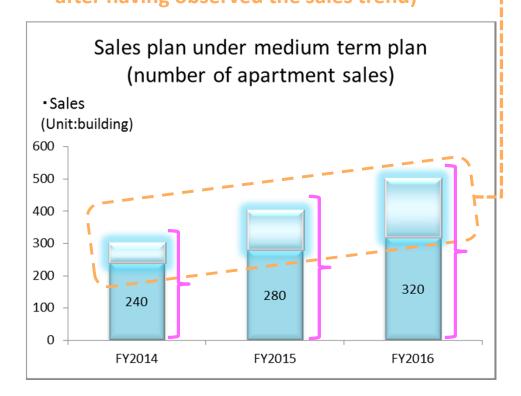
### Possible to be a landlord with only JPY 5 million of annual income!!

- Excellent information collection for the site of apartment
- No down payment
- Possible to have 100% loan (full leverage)
- Rental system⇒ more then 97% occupancy ratio
- Stable positive cash flow even monthly principal payment
- After full repayment of loan, land will be no mortgage



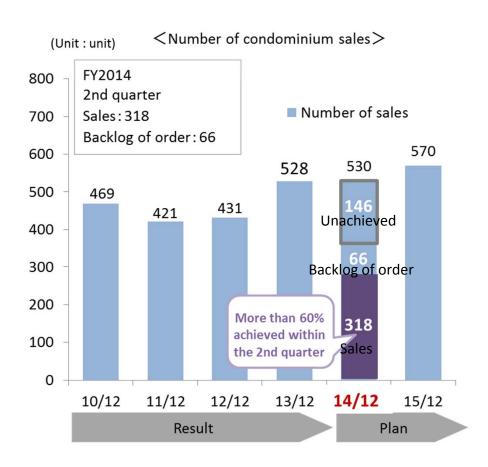
[All support] for apartment management

Using the strength of sales, it would be possible to make additional sales plan (plan to amend the sales plan after having observed the sales trend)



#### Flow Business < Sales of condominium business >

■ 60% Achieved the FY 2014 full year plan (530 unit) for sales of condominium business as of 2<sup>nd</sup> quarter of FY2014



As of 2<sup>nd</sup> quarter of FY 2014, 318 units have been sold. This result achieved more than 60% of 530 unit sales of full year plan

■ Full year plan for FY2014:530 unit

As of 2<sup>nd</sup> quarter of FY2014, 318 units have been sold.

The breakdown of remaining 212 units

•Backlog of order: 66 units

•Remaining balance: 146 units

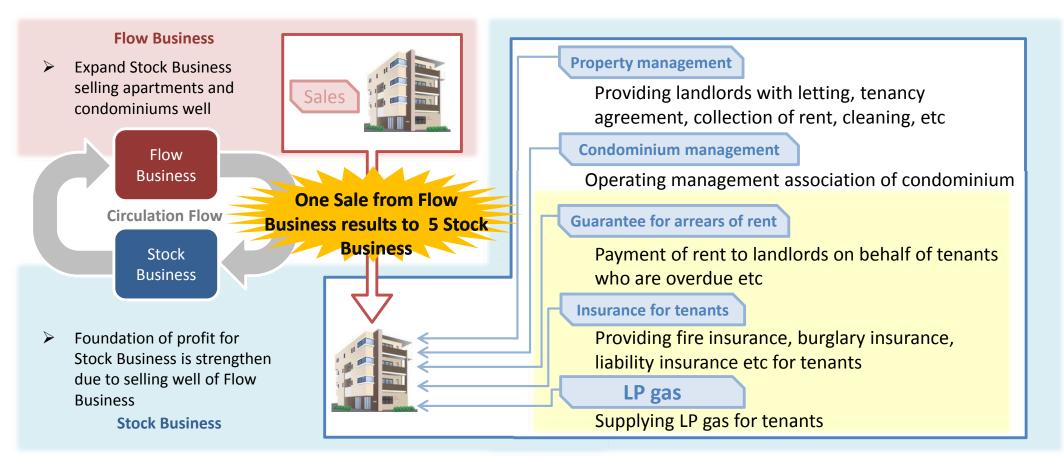
**X**Backlog of order means that buyers have contracted for purchase but have not handover yet



#### **Stock Business**

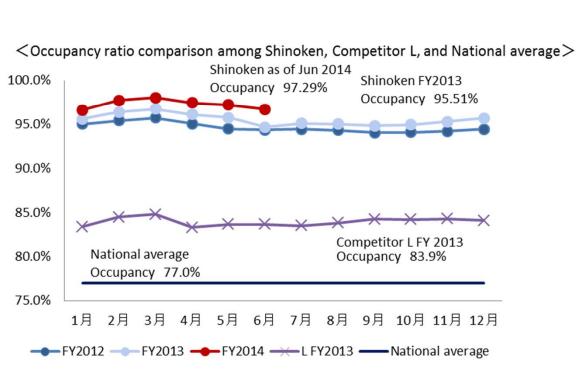
- After sales of apartments and condominiums, automatically customers shift to Stock Business
- Other than property management services, Shinoken provides guarantee for arrears of rent, insurance for tenants, LP gas supply, etc, and Shinoken differentiates from other competitors.

#### **[Expansion image of Stock Business from Flow Business]**

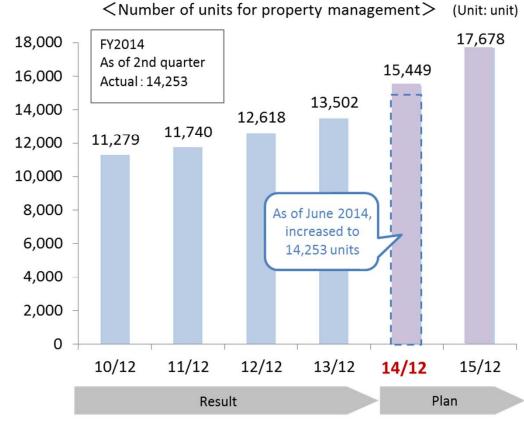


### Stock Business < Property management business >

- Achieved 97.29% occupancy ratio (Average occupancy ratio)
- Number of units (buildings) for property management service has stably increased



(Source : Statistic Bureau, Ministry of Internal Affairs and Communications \( \Gamma \) Statistic survey for house, land in 2008 \( \Delta \))



### Stock Business < Finance and guarantee business (Finance) >

- Shinoken commenced insurance business in September 2013
- Shinoken developed "restoration insurance for solitary death" which targets landlords who have senior tenants and "Stalker countermeasure cost insurance" which is small amount and short term insurance. These insurances developed by Shinoken are the first products in Japan and has begun selling since July 2014.

#### Providing Shinoken original and unique insurance!!

#### Restoration insurance for solitary death

Insurance covers cleaning, repair and restoration, etc



#### Stalker countermeasure cost insurance

Insurance covers purchasing security cameras, legal fees for stalking victims



#### Home care worker cost insurance

Insurance covers hiring costs of home care worker in the event that tenants require home care worker due to accidents in rental housing



#### Pet charge insurance

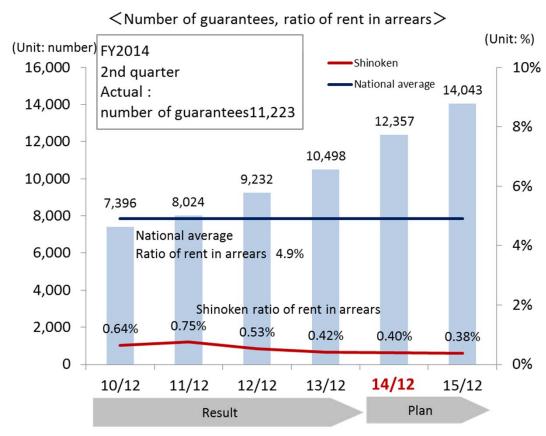
Insurance covers pet hotel charges in the event that pets had accidents or owners of pets had accidents rental housing





### Stock Business < Finance and guarantee business (Guarantee) >

- Guarantee for arrears of rent means guarantee of rent payment and targeting tenants who are behind on their rent.
- The number of customers for the guarantee has been stably increased with the increasing in the number of property management services

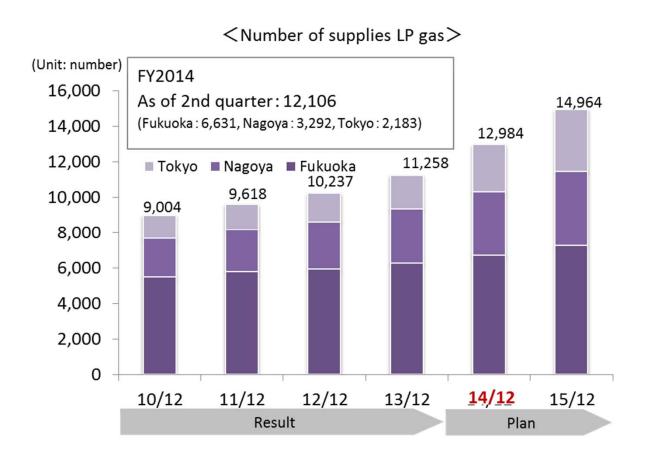


(Source: Japan Property Management Association, "Nikkankyotankan" in the first half of 2013)



### Stock Business < LP gas supply business >

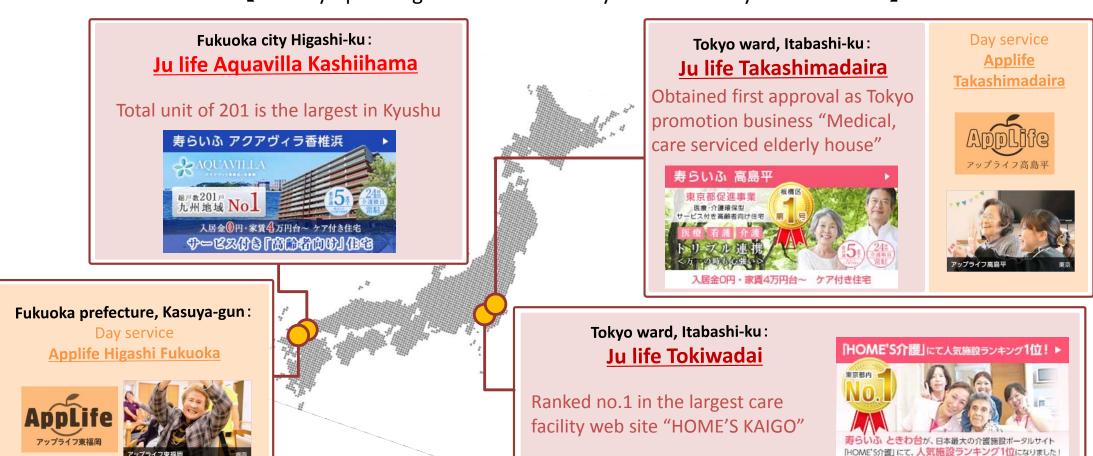
- LP gas supply has stably increases as LP gas is supplied to the properties Shinoken Group sold under Flow Business
- Providing in Fukuoka, Tokyo and Nogoya



#### Long-term care business

- Operation 3 serviced elderly houses (Tokiwadai, Takashimadaira and Kashiihama) in Tokyo and Fukuoka
- Shinoken owns the serviced elderly houses and enhances the services collaborating with care service providers

[Directly operating the serviced elderly houses in Tokyo and Fukuoka]



# 3. Growth strategy

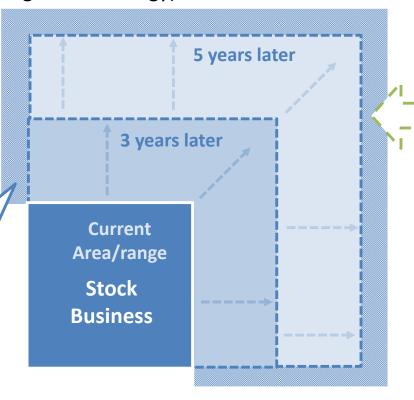
#### **Growth strategy**

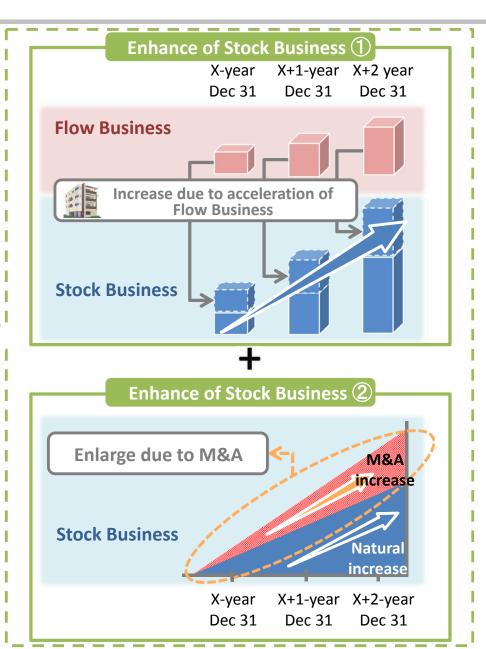
- Accelerate Flow Business and strengthen Stock Business
- Acquiring companies which operate Stock Business and enlarge business area

(Business range/area expansion image of Stock Business as growth strategy)

Expected
enlarged
area/range of
business

Stabilize business and management by enlarging the are/range of Stock Business

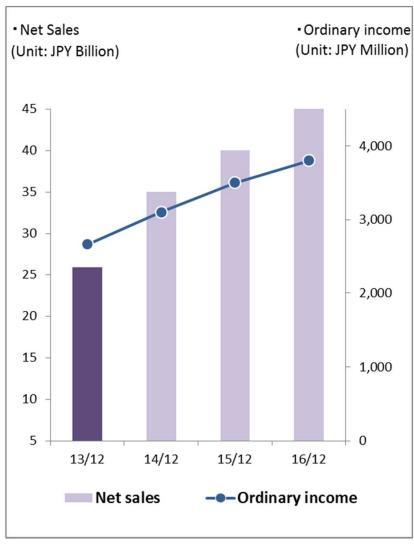






#### Medium term plan

■ FY2014: expected dividend JPY10.00 / share (reference, FY2013: dividend JPY8.25 / share)



#### •Ordinary income [Medium term plan]

·	_ Result ←	→ Plan	Unit: JPY Million)		
Subject	FY2013	FY2014	FY2015	FY2016	
	Actual	Plan	Plan	Plan	
Net sales	25,970	35,000	40,000	45,000	
Operating income	2,912	3,300	3,700	4,000	
Ordinary income	2,667	2,667 3,100		3,800	
Net income	2,026	2,100	2,400	2,700	
Net assets	5,060	7,160	9,560	12,260	
EPS	249.18Yen	257.84Yen	294.68Yen	331.51Yen	

#### 【Sales plan under medium term plan】

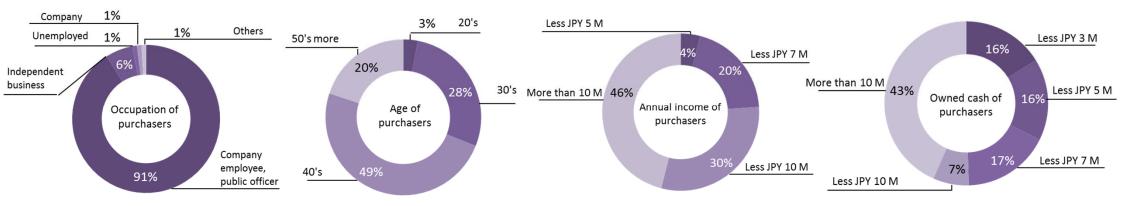
	Result ←	→ Plan			
Item	FY2013	FY2014	FY2015	FY2016	
	Actual	Plan	Plan	Plan	
Sales of apartment	148	240	280	320	
Sales of condominium	528	530	570	610	

# 4. Appendices



### 【Appendix】 Breakdown of customer segment

- Marketing method is primarily using advertising media and targeting individuals directly (Pull type marketing)
- Purchasers of apartments and condominiums are mainly in their 20s 40s, comprising of company employees and public officers
- 40% of sales of apartments and condominiums are repeat customers and referrals from existing customers (remaining 60% is new customers)



More than 90% of purchasers are company employees and public officers

More than 80% of purchasers are below forties

More than 50% of purchasers are below JPY 10 million of annual income, while about 46% are above JPY 10 million

More than 30% of purchasers are less JPY 5 million of own cash



### [Appendix] Sales plan of apartments - Meguro

COMPARTMENT

**Close to Meguro Station** 

JR Yamanote Line Meguro Station

9 **Minutes** 

**Apartment** 

Toei Mita/Nanboku Line Shirokanedai Station

Access

8 **Minutes** 

Thousand

**Gross yield** 

Gross yield calculated based on land price, building price and water supply work, but excluding consumption tax and other costs

Leveraged gross yield

36.97%

Depends on LTV. Leveraged gross yield calculated based on leveraged cash flow divided by own cash paid

**Estimated gross rental** 

6,000

Thousand

Sales price	10	ax)				
Land price/	67,300	Thousand	@	2161.9	Thousand/Tsubo	
Building price/	33,386	Thousand (ind tax)	Build		30,913 Thousand 2,473 Thousand	
Water supply work/	1,620	Thousand (ind tax)				
Other costs/	3,974	Thousand (Estimate)	Registrati insurance		ion tax, Fire e,	
Total/	106,280	Thousand (ind tax)		Finance f	ees, etc	

**♦**Funding plan

Own cash

4.000 Thousand

Loan amount

102.300 Thousand

**Estimated gross rent** 

Average rent

Car park

62,500

Yen (Unit)

Yen (Unit) x

Unit

Unit

Monthly gross rent

500.000 Yen

Monthly repayment of loan

102.300 Thousand loan

Monthly repay P+I

376,770 Yen

35 Years

Floating rate

2.700%

Monthly repay P+I

376,770 Yen

Estimated monthly net income

123,230 Yen

Estimated yearly net income

1,478,760 Yen



Address

**Outline** 

Land

/ Kami osaki 1-chome, Shinagawa-ku

Lot area **103** m<sup>2</sup> 31.14 Tsubo)

Building area / **83** m<sup>2</sup> 25.17 Tsubo)

Zoning Residential area

Building 60%

coverage ratio /

**FSI** 200%

**Building** 

/ AVAND Type

/ Siding wooden 2storey Structure

Layout / 1R+loft

/ LP gas Gas

Water works / Public

Sewerage / Flushing



### [Appendix] Sales plan of apartments - Nagoya

COMPARTMENT

**Close to Nagova Station** 

Subway Higashiyama Line Shinsakaemachi Station

**Minutes** 10

**Apartment** 

**Subway Tsurumai Line Tsurumai Station** 

**Minutes** 14

**Thousand** 

Finance fees, etc

Monthly gross rent

538,500 Yen

**Gross vield** 

7.41%

Gross yield calculated based on land price, building price and water supply work, but excluding consumption tax and other costs

Leveraged gross yield

64.68%

Depends on LTV. Leveraged gross yeild calculated based on leveraged cash flow divided by own cash paid

Estimated gross rental

6.462

Thousand

89,322 Sales price (Incl tax) 44.800 Thousand 717 Land price/ 41,224 Thousand Building **Building price/** 44.522 (ind tax) 3,298 Thousand Water supply work/ 1.296 Registration tax, Fire Other costs/ 3.766 (Estimate) insurance,

**♦**Funding plan

3,800 Thousand 90,600 Thousand Own cash Loan amount

Total/

**Estimated gross rent** 

Average rent 55,500

Unit Yen (Unit)

Car park

13,000

Unit

Yen (Unit) 🗶

Monthly repayment of loan

90.600 Thousand loan

Monthly repay P+I

333,680 Yen

35 Years

Floating rate

2.700%

Monthly repay P+I

333,680 Yen

Estimated monthly net income

204,820 Yen

**Estimated yearly net income** 

2,457,840 Yen



**Outline** 

Land

/ Shinsakae 2-chome, Naka-ku, Nagoya Address

Tsubo) Lot area 62.48

Building area / **207** m<sup>2</sup> 62.48 Tsubo)

Zoning / Commercial district

Building coverage ratio /

80%

**FSI** 400%

**Building** 

/N-STDType

/ Siding wooden 2storey Structure

/ 1K+loft Layout

/ LP gas Gas

Water works / Public

Sewerage / Flushing



### [Appendix] Product lineup – Sales of apartment business

- Providing in Tokyo, Fukuoka, Nogoya and Sendai
- Maintain high occupancy rate due to high quality design and good location within 10 minutes from nearest station

Area	Price range (Land and Building)			Gross yield		Structure	Layout	Target range	
Tokyo	JPY 60 Million	~	JPY 100 Million	6.0	~	7.0%		1K~1LDK With loft (11~40㎡)	Single person or DINKS with below 40's
Fukuoka	JPY 30 Million	~	JPY 60 Million	7.0	~	8.0%	Mandan		
Nagoya	JPY 40 Million	~	JPY 70 Million	7.0	~	8.0%	Wooden		
Sendai	JPY 30 Million	~	JPY 60 Million	7.0	~	8.0%			

- Main lineup of apartments are as follows (5 types)
- ★ Floor area of each are just reference purposes

#### QUGA 1LDK with loft 30m<sup>2</sup>~



# LATRE Maisonette Dwelling 35 m² ~



New Standard
Step floor type with loft
20m<sup>2</sup>∼



<u>AVAND</u>

One room with loft (Only in Tokyo)
11 m²~



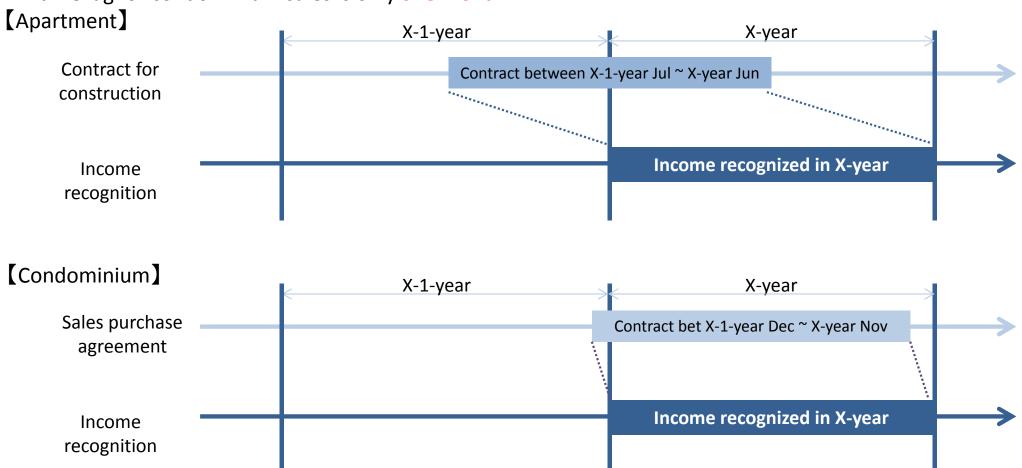
#### MeZoNa

Maisonette Dwelling with loft 23 m² ∼



### [Appendix] Sales recognition of Flow Business

- Time lag between entering into sales, purchase agreement and income recognition is as follows:
- In the case of apartment, as construction starts after construction contract, the time lag is *six months* while time lag for condominium sales is only *one month*.



### [Appendix] Three Pillars of sales – Sales of condominium

- Providing condominium planning and sales in cities that have a lot of single people
- Concepts of sales of condominiums are "direct sales", "overseas" and "actual demands"

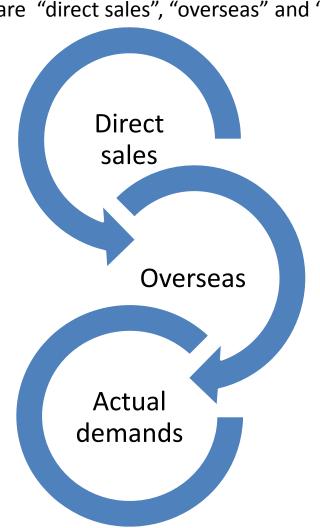
#### **Direct sales**

- Direct sales to end users
- Increase sales with increase in sales capabilities



#### **Actual demands**

- Sell the unit with 30m<sup>2</sup> ~50m<sup>2</sup> for own use
- Strengthen the sales capabilities by setting up expert team



【Concept of condominium sales】



#### **Overseas**

- Sales to investors, mainly Taiwanese and Chinese
- Increase real estate investment into Japan due to depreciation of JPY

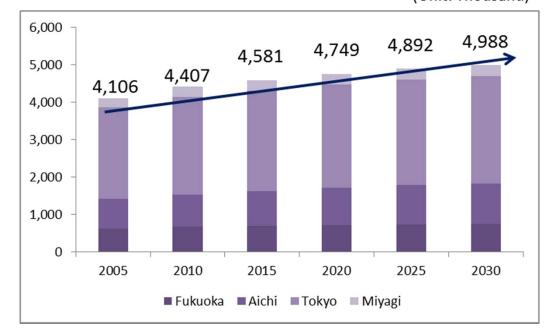




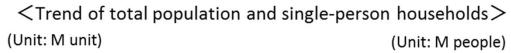
#### [Appendix] Business environments - Real estate sales

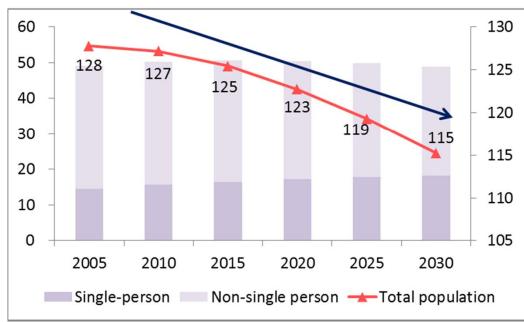
- Single-person households tend to increase in the 4 cities which Shinoken provides sales of real estate
- It is continuously expected to have stable occupancy rate, as single-person households which Shinoken targets tend to increase, despite total population is decreasing
- Increasing single-person households is positive factor for decision making of real estate investments

Trends of single-person households(Target area of Shinoken)
(Unit: Thousand)



(Source: National Institute of Population and Social Security Research)



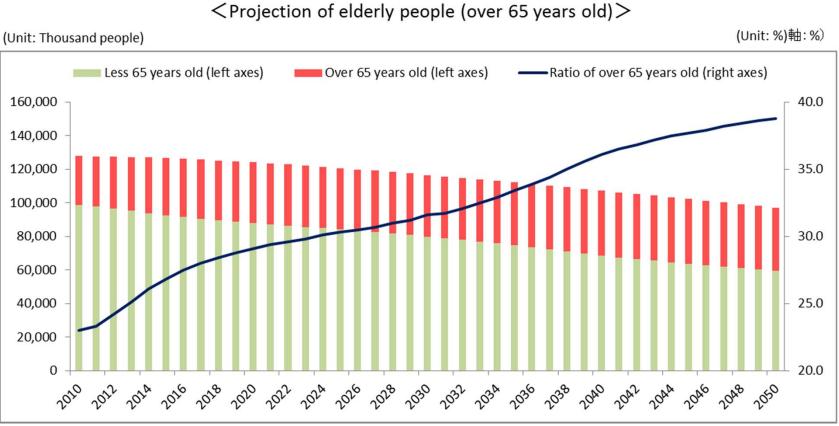


(Source: National Institute of Population and Social Security Research)



### [Appendix] Business environments - Long term care

- It is estimated that people over 65 years old will be increased to 38,782 thousand people in 2042, and shift to decrease afterwards
- Ratio of people over 65 years old has been increased since 2010 and it is estimated to continue to increase by 2050. The ratio is estimated to reach 38.8% in 2050



(Source: National Institute of Population and Social Security Research, Population Projections for Japan (April 2012), Projection for Birth Middle Estimate(Death Middle Estimate))

### 5. Contact details



#### ~ Disclaimer ~

The information contained herein includes assumptions, estimations and plans for future as of 23 August 2014. Due to uncertainty elements such as future economy and business environments, actual result might be different from estimation contained herein

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